to be autocratically developed. They tend to be a collage of work by different designers. In socialist countries with centralized political and administrative power much was achieved in quantity if not quality.

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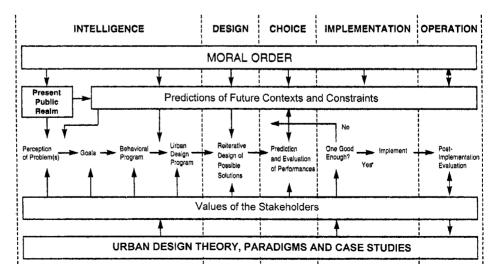
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## **The Urban Designing Process**

There have been a number of efforts to model the process and procedures of urban designing. Most generic models suggest a rational step-by-step procedure that moves from perceptions of a problem to post-implementation evaluation of a completed work as in Figure 2.2. While the models give some structure to our thinking and to our design of the decision-making process appropriate to a job at hand, urban design does not take place in the neat sequential manner that the models suggest. It is a highly argumentative process of conjecturing – putting out ideas – and testing them in an iterative fashion.

The participants in the development of any urban design project will be arguing with each other and with themselves as they speculate about what the issues are and how best to deal with them. Urban designing is an argumentative process



**Figure 2.2** A model of the rational design process.