

4 Defining, assessing and improving heritage management systems

ELEMENTS	Institutional framework	<p>The Department of Archaeology (DOA) is the responsible institution</p> <p>Temple authorities headed by a chief guardian are in charge of the Temple of the Tooth Relic (daily rituals, annual pageant, etc.) and its management</p>	<p>Need for a mechanism to bring all relevant stakeholders together</p> <p>Need for the monks to be more involved in decision-making</p>	<p>World Heritage Sacred Site Committee with the City Mayor as Chairperson and all relevant stakeholders as committee members was created</p>
	Resources	<p><i>Human:</i> Mostly the employees of the DOA</p> <p><i>Financial:</i> Annual funds from central government. Collections form entrance fee from foreign tourists by the temple</p> <p><i>Intellectual:</i> The accrued knowledge within the Department.</p>	<p>Inadequacy of DOA staff and the need for greater flexibility in employing diverse range of professionals</p> <p>Need to outsource activities</p> <p>Financial shortage</p> <p>Need to bring new knowledge particularly related to OUV</p>	<p>CCF taking over conservation work</p> <p>Outsourcing started</p> <p>CCF brought additional funds</p> <p>Further improvements still to be made</p>
PROCESSES	Planning	<p>Planning for conservation by the DOA on an annual basis.</p>	<p>Need to plan for long term with a view to guarantee the safeguarding of the OUV</p> <p>Lack of greater participatory process within the DOA</p> <p>Values-led approach to planning is new</p>	<p>Use of the new committee created to lead a new planning approach using participatory process and using all resources from different stakeholders</p> <p>Concept of OUV was discussed for the first time within the Sacred City Committee</p> <p>Tool known as Sacred City Planning used since 1949</p>
	Implementation	<p>Implementation of projects by the DOA staff</p>	<p>Need to outsource activities</p> <p>Need to utilize the support of other stakeholders</p> <p>Planning control has to be led by the Municipality which exercises the power of the UDA Law</p>	<p>In the absence of a comprehensive management plan, implementation of each project developed by the Department or the Committee is undertaken by the relevant institution(s) with their own funding</p> <p>Planning controls are done by the Municipality with the team from all relevant agencies</p>