

### 3 Understanding management in the World Heritage context

- c. The monitoring and assessment of the impacts of trends, changes, and of proposed interventions;
- d. The involvement of partners and stakeholders;
- e. The allocation of necessary resources;
- f. Capacity-building; and
- g. An accountable, transparent description of how the management system functions.

**OG112:** Effective management involves a cycle of short-, medium- and long-term actions to protect, conserve and present the nominated property. An integrated approach to planning and management is essential to guide the evolution of properties over time and to ensure maintenance of all aspects of their Outstanding Universal Value. This approach goes beyond the property to include any buffer zone(s), as well as the broader setting.

While there is reference to a 'management plan', no specific reference is made to its nature. Guidance on management, however, is not restricted to this section of the *Operational Guidelines*. It is important to read right through the text in order to understand the emphasis now placed on the protection of Outstanding Universal Value and the importance of the Statement of Outstanding Universal Value as the baseline for managing and monitoring the property (see Part 3.4).

The OG identify other factors, such as disaster preparedness and the potential impact of climate change, which need to be covered in any management system. They also require the use of impact assessment for assessing the effect of development proposals on the Outstanding Universal Value of a property, and point out that World Heritage properties have a role in sustainable development, provided that this does not adversely affect the property (OG para 119).

Elsewhere, the OG describe the necessity of reporting changes or proposals for major developments affecting a World Heritage property to the World Heritage Committee before final decisions on them are taken (see Part 3.5).

There is also detailed guidance on the nomination format in paragraph 132 and Annex 5 of the OG. Sections 4, 5 and 6 of the nomination format must describe the threats, protective measures and monitoring for the site and provide a detailed analysis of the way in which this protection actually operates. The nomination format also says that an appropriate management plan or other management system is essential and should be provided in the nomination dossier. Assurances of the effective implementation of the management plan or other management system are also expected, along with a detailed analysis or explanation of the management plan or documented management system (OG para 132, item 5 Management).

In Part 4 and in particular Part 4.5, guidance is provided for filling out sections 4, 5 and 6 of the nomination format.

#### 3.4 Outstanding Universal Value, authenticity and integrity in the context of World Heritage property management

##### The concept of Outstanding Universal Value

The key to the Convention is the concept of the need to identify, protect, present and transmit to future generations places of Outstanding Universal Value to all humanity. However, this concept is not actually defined in the Convention. Article 11.1 says that the World Heritage Committee shall establish 'a list of properties ... which it considers has having Outstanding Universal Value in terms of such criteria as it shall have established'. The first actual definition